

## ***Integrated Joint Board (IJB) Meeting***

**Date of Meeting: 30<sup>th</sup> March 2022**

**Title of Report: Joint Strategic Commissioning Strategy**

**Presented by: Kristin Gillies Senior Service Planning Manager**

### **The IJB is asked to:**

- **Approve** the HSCP Joint Strategic Commissioning Strategy (2022-2025) attached for implementation.

## **1. EXECUTIVE SUMMARY**

- 1.1 Argyll and Bute Integration Joint Board is asked to approve the first Joint Strategic Commissioning Strategy (JSCS) to cover the period April 2022 to March 2025.
- 1.2 The Commissioning Strategy has been informed by the Joint Strategic Plan and is a high level strategy which aims to set out how the Partnership can develop a sustainable and diverse health and social care market that is equipped to deliver personalised, flexible and innovative, high quality services across all of our local communities.
- 1.3 The JSCS was developed over the last 2 years by the Strategic Planning Group supported by the Market Facilitation and Strategic Commissioning Steering Group and has included public, stakeholder and staff engagement.

## **2. DETAIL OF THE REPORT**

- 2.1 The HSCP is responsible for the planning and delivery of health and social care services for adults and children in Argyll and Bute.
- 2.2 The Joint Strategic Commissioning Strategy (JSCS) has been developed to give clarity on the HSCP approach on how services are planned and delivered and how and what is provided internally and purchased externally.
- 2.3 Strategic Commissioning in the health and care context relates to all of the activities involved in assessing and forecasting need, linking investment to agreed outcomes, identifying and considering options, planning the nature, range and quality of future services and working in partnership to put these in place.
- 2.4 The JSCS sets out the strategic objectives, for Adults and Children and Young people services, it includes our priorities, commissioning intentions and key market messages and are in line with the policy from Scottish Government and where appropriate references the proposals for the new National Care Service.

- 2.5 These objectives have been developed through engagement with partners, staff and the public and have gone out to public consultation from September to December 2021.
- 2.6 The strategy has been developed using the best practice guide from the Scottish Government applying the four steps of the Commissioning Cycle; Analyse, Plan, Deliver and Review.
- 2.7 The delivery and review steps will be undertaken by each strategic group once the strategy is enacted. This will cyclically feed into further refining and developing our Commissioning Strategy over the three year period. The assessment and forecasting of future and current needs has taken account of the HSCP priorities which embrace prevention, self-management, choice and community based services.
- 2.8 A key aspect of our collaborative partnership approach within this commissioning strategy is market facilitation. This means the HSCP as commissioner will work closely with providers, supported people, carers and their internal colleagues to facilitate and encourage the flourishing of a sustainable, effective range of providers and types of support in an area.
- 2.9 If approved by the IJB, we will present our JSCS to the market and our partners, thus ensuring we all align and change our approach to service provision to meet our agreed vision, objectives, priorities and commissioning intentions.

### **3. RELEVANT DATA AND INDICATORS**

- 3.1 There is a significant volume of data and intelligence within the Commissioning Strategy including:
  - Financial Data: Expenditure, budgets and analysis – source HSCP Social Work Finance Team and Planning Analysts
  - Health needs assessment including population and demography Data - Source: HSCP Planning Analysts and Public Health
  - Service Data- Source: HSCP Planning Analysts and Commissioning /Procurement team
  - Procurement Data – Contracts and Service Level Agreements Data – Source: Argyll and Bute Council Commissioning and procurement team.
  - User experience and provider feedback – Source: Third and Independent sector, provider feedback and performance returns

### **4. CONTRIBUTION TO STRATEGIC PRIORITIES**

- 4.1 The Joint Strategic Commissioning Strategy is aligned to the HSCP Strategic Plan priorities both existing and our revised strategy currently in development.

### **5. GOVERNANCE IMPLICATIONS**

#### **5.1 Financial Impact**

The contents of this report will have a financial impact to the IJB. The IJB approved budget for 2022/23 financial year however, takes this into account. The financial planning process for 2023/24 onwards will need to align with the outcome of enacting the JSCP as detailed in the plan and will be submitted to the IJB for approval each year.

## 5.2 Staff Governance

There may be an impact on some staff due to enactment of the commissioning plan. If so the change processes detailed in our staff governance arrangements will be applied working with our trade union partners.

## 5.3 Clinical Governance

There is no impact on existing clinical and care governance arrangements

## 6. EQUALITY & DIVERSITY IMPLICATIONS

An Equality Impact Assessment is attached at Appendix Three

## 7. PUBLIC & USER INVOLVEMENT & ENGAGEMENT

The engagement specification and plan is attached at Appendix Four.

## 8. RECCOMENDATION

The Integration Joint Board is asked to approve the HSCP Joint Strategic Commissioning Strategy for implementation.

## 9. DIRECTIONS

Directions required to Council, NHS Board or both.	<b>Directions to:</b>	tick
	No Directions required	x
	Argyll & Bute Council	
	NHS Highland Health Board	
	Argyll & Bute Council and NHS Highland Health Board	

## 10. REPORT AUTHOR AND CONTACT

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## 11. APPENDICES

Appendix One:      **Executive Summary**  
Appendix Two:      **Joint Strategic Commissioning Strategy**  
Appendix Three:    **Equality Impact Assessment**  
Appendix Four:     **Engagement Specification and Plan**